| To: | Trust Board | | |
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| From: | Jennie Negus | | |
| Date: | December 2018 | | |

| Title: | Moving Clinical Staff – November report | | | | | |
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| Author/Responsible Director: Jennie Negus / Martin Rayson | | | | | | |
| Purpose of the Report: To inform the Board on the project progress and | | | | | | |
| outputs. | | | | | | |
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| The Report is provided to the Board for: | | | | | | |
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| Dec | cision | | Discussion | | | |
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Summary/Key Points:

Staff being moved across clinical areas and specialties is known to be a significant cause of stress for staff across the Trust.

Earlier in 2018 a review was undertaken to which almost 1300 staff contributed, and the following (summarised from the full report) conclusions were drawn:

- 1. Staff moves are now a regular occurrence and will continue to be so until vacancies reduce or demand eases.
- 2. A high number of staff do not fully appreciate the factors driving the need for someone to be moved and view it as poor management.
- 3. Skills issues fell into 4 core categories: Environment in it being an unfamiliar setting; variation in what different staff do in different areas particularly around observation; clinical skills focusing on what are traditionally seen as every day skills for a ward based member of staff such as drug rounds or manual handling at a bedside and specialist skills, referring to higher level competencies such as with NIV, NG or some post-operative interventions.
- 4. A poor experience was characterised by a lack of all the things that a good experience did have;
 - Feeling welcomed and appreciated on arrival and being thanked
 - Introduced to staff on duty and who to go to if any questions
 - · Being shown where things were and routine explained
 - Being checked on during shift and feeling included in the team.

Eight recommendations were put forward; many of these by staff who participated in the review and a steering group has been meeting monthly since September to take these forward. This report provides a November update against each of these recommendations.