

Dr Neill Hepburn MBA MD FRCP  
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United Lincolnshire Hospitals NHS Trust  
Lincoln County Hospital  
Lincoln LN2 5QY

**In confidence**

9 October 2018

Dear Neill

## **Invited Review of (service)**

Thank you for asking RCPCH to review you're the ULHT paediatric services. I am pleased to enclose the final report from the review team together with a summary of amendments made in response to your comments. I hope that it provides for you some helpful proposals and recommendations to enable you to resolve some of the longstanding problems across the service.

To continue our expectation of openness in conducting the review we are pleased that you are planning to share the findings of report more widely. However it remains your report and we will not distribute or share it more widely without your permission or unless it is published.

RCPCH very much appreciates the opportunity to work with you and your colleagues in the Trust. We acknowledge the impact an external review can have on staff in preparing materials and messages in advance and feeling uncertain of what to expect. I hope you feel that we steered an appropriately independent path and that all involved felt they had been heard, and on behalf of the team we would like to thank you, Rob and their teams for furnishing us with appropriate material and ensuring that arrangements ran smoothly on the day of the visit.

The process includes a follow up contact conversation 3 months after completion of a review to see how you are implementing the recommendations and provide feedback on the process. Sue will make contact shortly to see how things have moved on, but in the meantime, thank you again for inviting us to visit your service.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'D Shortland', enclosed in a light grey rectangular box.

**Dr David Shortland MD FRCP FRCPCH DCH**

Clinical Lead for Invited Reviews