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During 2016/17 the Trust was placed in special measures following an inspection by the CQC resulting in an inadequate rating. The CQC and further external governance reviews highlighted a need to strengthen governance arrangements and increase accountability. The Trust did not meet it's control total for 2016/17. The CQC has asked the Trust to respond on how it will address challenges around leadership, accountability and safety culture.

The Trust is responding to the concerns raised by the CQC with the Board agreeing a quality and safety improvement plan. The Trust has considered and will implement a review of committee governance structures.

Agenda Item 11.2 Appendix